Report to Full Council

30 September 2026

Treasury Management Annual Report 2025/26

Lead Member:

Cllr Graham Shaw – Deputy Leader and Cabinet Member for Finance

Lead Officer:

Craig Turner – Service Director for Finance (Section 151 Officer)

Key Decision: No

Ward(s): All

Appendices: Appendix 1 – Treasury Management Annual Report 2025/26

Report Assurance:

	Name	Date
Lead Officer	Craig Turner	22/9/26
Monitoring Officer	Olwen Brown	22/9/26
Section 151	Craig Turner	22/9/26
Chief Executive	Gordon Mole	22/9/26
Cabinet Member	Graham Shaw	

Report Summary

The Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice on Treasury Management recommends that Members should be informed on Treasury Management activities at least twice a year.

Council resolved that the Audit and Standards Committee would monitor and oversee the delivery of the Treasury Management Strategy through the receipt of half yearly and year end Treasury Management Reports.

Following submission to the Audit and Standards Committee on 29 June 2026, the Treasury Management Annual Report is hereby reported to Full Council.

Recommendations

That Council:

1. Receives the Treasury Management Annual Report for 2025/26 and notes the Treasury Management activity during this period.

1. Background

1.1. Treasury Management operations are carried out in accordance with policies laid down in the currently approved Treasury Management Policy Statement, backed up by approved Treasury Management Practices and Schedules thereto, and the Annual Treasury Management Strategy Report for 2025/26 approved by Council on 12 February 2025.

1.2. The Council has been provided with Treasury Management Advisory services for the period 1 April 2025 to 31 March 2026 by Arlingclose Ltd.

1.3. The Treasury Management Annual Report for 2025/26 is attached at Appendix 1. The economic background and economic forecast included in the report has been provided by the Council's Treasury Management Advisors, Arlingclose Ltd.

2. Purpose

2.1. To receive the Treasury Management Annual Report for 2025/26 and to review the Treasury Management activity for this period.

3. Strategic Approach

3.1. Treasury management is the management of the Council's cash flows, borrowing and investments, and the associated risks. The Council may invest or borrow substantial sums of money to support its corporate priorities and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of financial risk are therefore central to the Council's prudent financial management.

4. Finance & Resources

4.1. Treasury Management is a major area of risk for the Council in that large amounts of money are dealt with on a daily basis and there are a number of limits and indicators, which must be complied with.

4.2. The overriding consideration in determining where to place the Council's surplus funds is to safeguard the Council's capital. Within this constraint the aim is to maximise the return on capital.

4.3. Operational procedures, coupled with monitoring arrangements, are in place to minimise the risk of departures from the approved strategy.

5. Legal & Governance

5.1. The CIPFA Code of Practice on Treasury Management recommends that Members should be informed on Treasury Management activities at least twice a year. It was resolved that the Audit and Standards Committee would monitor and oversee the delivery of the Treasury Management Strategy through the receipt of half yearly and year end Treasury Management Reports.

6. Supporting Information

6.1. CIPFA Treasury Management Code of Practice.

6.2. Council’s Treasury Management Policy Statement.

6.3. Council’s Treasury Management Strategy.